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Cried Wolf: Reconciling Operators
with Developers**

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December 2015

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IDA Document NS D-5689

Log: H 15-001234

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About this Publication

This work was conducted under IDA's independent research program (C2194). The views, opinions, and findings should not be construed as representing the official position of either the Department of Defense.

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Abstract

The Department of Defense and Department of Homeland Security use many threat detection systems, such as air cargo screeners and counter-Improvised Explosive Device systems. Threat detection systems that perform well during testing are not always well-received by the system operators, however. Some systems may frequently “cry wolf,” generating alarms even when true threats are not present. As a result, operators may lose faith in the systems—ignoring them or even turning them off and taking the chance that a true threat will not appear. This paper reviews statistical concepts to reconcile the performance metrics that summarize a developer’s view of a system during testing with the metrics that describe an operator’s view of the system during real-world missions. Program managers can still make use of systems that “cry wolf” by arranging them into a tiered system that, overall, exhibits better performance than any individual system alone.

Summary

Threat detection systems that perform well in testing can “cry wolf” during operation. Program managers can still use these systems as part of a tiered system that, overall, exhibits better performance than any individual system alone.

Keywords

Probability of Detection (P_d), Probability of False Alarm (P_{fa}), Positive Predictive Value (PPV), Negative Predictive Value (NPV), Prevalence (Prev)

The Threat Detection System That Cried Wolf: Reconciling Operators with Developers

The Department of Defense (DOD) and Department of Homeland Security (DHS) operate many threat detection systems. Examples include counter-mine and counter-Improvised Explosive Device (IED) systems and airplane cargo screening systems (Daniels, 2006; L3 Communications, Security & Detection Systems, Inc., 2011, 2013, 2014; L3 Communications Cyterra, 2012; Niitek, n.d.; Transportation Security Administration, 2013; Wilson, Gader, Lee, Frigui, & Ho, 2007; U.S. Army, n.d.). All of these systems share a common purpose: to detect threats among clutter.

Threat detection systems are often assessed based upon their Probability of Detection (P_d) and Probability of False Alarm (P_{fa}) (Urkowitz, 1967). P_d describes the percent of true threats for which the system correctly declares an alarm. Conversely, P_{fa} describes the percent of true clutter (true non-threats) for which the system *incorrectly* declares an alarm. A perfect system will exhibit a P_d of 1 and a P_{fa} of 0.

Threat detection systems with good P_d and P_{fa} performance metrics are not always well-received by the system's operators, however. Some systems may frequently "cry wolf," generating alarms even when true threats are not present. As a result, operators may lose faith in the systems, delaying their response to alarms (Getty, Swets, Pickett, & Gonthier, 1995) or ignoring them altogether (Bliss, Gilson, & Deaton, 1995), potentially leading to disastrous consequences (Cushman, 1987; Stuart, 1987; Oldham, 2006; MacKinnon, 2007).

This issue arises from the fact that while P_d and P_{fa} encapsulate the *developer's* perspective, they do not encapsulate the *operator's* perspective. The operator's view can be better summarized with other performance metrics, namely Positive Predictive Value (PPV) and Negative Predictive Value (NPV) (Altman & Bland, 1994b). PPV describes the percent of all alarms that correctly turn out to be true threats—a measure of how often the system "cries wolf." Similarly, NPV describes the percent of all *lack* of alarms that correctly turn out to be true clutter. From the operator's perspective, a perfect system will have PPV and NPV values that are both equal to 1.

Interestingly enough, the very same threat detection system that satisfies the developer's desire to detect as much truth as possible can also disappoint the operator by "crying wolf" too often (Scheaffer & McClave, 1995). A system can exhibit excellent P_d and P_{fa} values while also exhibiting a poor PPV value. Unfortunately, low PPV values naturally occur when the prevalence of true threat among true clutter is extremely low (Scheaffer & McClave, 1995; Parasuraman, 1997), as is often the case in defense and homeland security scenarios. As a result, the developer's and operator's views can differ when assessing the performance of threat detection systems in the DOD and DHS.

In this paper, we reconcile the performance metrics used to quantify the developer's vs. operator's views of threat detection systems. Although these concepts are already well-known within the statistics and human factors communities, they are not often immediately understood in the DOD and DHS science and technology (S&T) acquisition communities. This review is intended for program managers of threat detection systems in the DOD and DHS. First, we review how to calculate P_d , P_{fa} , PPV, and NPV using a notional air cargo screening system as our example. Then, we illustrate how a program manager can still make use of a system that frequently "cries wolf" by incorporating it into a tiered system that, overall, exhibits better performance than any individual system alone. Next, we explain how the term "threat detection system" can be a misnomer since it is often used to refer to both threat detection *and* threat classification systems. While P_{fa} and NPV can be used to describe threat *classification* systems, threat *detection* systems must be described using other metrics, such as False Alarm Rate (FAR). Finally, we comment on other metrics that can further describe the operator's experience, such as throughput, usability, and workload.

Testing a Threat Detection System

We use a notional air cargo screening system to illustrate our discussion of performance metrics for threat detection systems. As illustrated by Figure 1, the purpose of this notional system is to detect explosive threats packed inside items that are about to be loaded into the cargo hold of an airplane. To determine how well this system meets capability requirements, its performance must be quantified. A large number of items can be input into the system, and each item's ground truth (whether the item contained a true threat) can be compared to the system's output (whether the system declared an alarm). The items must be representative of the items that the system would likely encounter in an operational setting. At the end of the test, the number of True Positive (TP), False Positive (FP), False Negative (FN), and True Negative (TN) items can be counted. Figure 2 tallies these counts in a 2×2 confusion matrix:

- A TP is an item that contained a true threat and for which the system correctly declared an alarm.
- A FP is an item that did *not* contain a true threat but for which the system *incorrectly* declared an alarm (a Type I error).
- A FN is an item that contained a true threat but for which the system *incorrectly* did *not* declare an alarm (a Type II error).
- A TN is an item that did *not* contain a true threat and for which the system correctly did *not* declare an alarm.

The developer's view: P_d and P_{fa}

A program manager must consider how much of the truth the threat detection system is able to alarm. This can be done by considering the following questions: For those items that contain a true threat, for what percent does the system correctly declare an alarm? And, for those items that do *not* contain a true threat, for what percent does the system *incorrectly* declare an alarm? These questions often guide developers during the research and development phase of the threat detection system.

P_d and P_{fa} can be easily calculated from the 2x2 confusion matrix to answer these questions. From a developer's perspective, our notional air cargo screening system exhibits excellent performance:

$$P_d = \frac{TP}{TP+FN} = \frac{90}{90+10} = 0.90 \text{ (compared to 1 for a perfect system)} \quad (1)$$

$$P_{fa} = \frac{FP}{FP+TN} = \frac{500}{500+9500} = 0.05 \text{ (compared to 0 for a perfect system).} \quad (2)$$

Equation (1) shows that of all items that contained a true threat ($TP + FN = 90 + 10$), a large subset ($TP = 90$) correctly caused an alarm. These counts resulted in $P_d = 0.90$, close to the value of 1 that would be exhibited by a perfect system. Based on this P_d value, the program manager can conclude that 90% of items that contained a true threat correctly caused an alarm. Furthermore, Equation (2) shows that of all items that did *not* contain a true threat ($FP + TN = 500 + 9500$), only a small subset ($FP = 500$) *incorrectly* caused an alarm. These counts led to $P_{fa} = 0.05$, close to the value of 0 that would be exhibited by a perfect system. In other words, only 5% of items that did *not* contain a true threat *incorrectly* caused an alarm.

The operator's view: PPV and NPV

The program manager must also consider the operator's view of the threat detection system. One way to consider the operator's view is to answer the following questions: For those items that caused an alarm, what percent turned out to contain a true threat? And, for those items that did *not* cause an alarm, what percent turned out to *not* contain a true threat? On the surface, these questions seem similar to those posed previously for P_d and P_{fa} . Upon closer examination, however, they are quite different. While P_d and P_{fa} summarize how much of the truth can be alarmed, PPV and NPV summarize how many alarms turn out to be true.

PPV and NPV can also be easily calculated from the 2x2 confusion matrix. From an operator's perspective, our notional air cargo screening system exhibits a conflicting performance:

$$NPV = \frac{TN}{TN+FN} = \frac{9500}{9500+10} \approx 1 \text{ (compared to 1 for a perfect system)} \quad (3)$$

$$PPV = \frac{TP}{TP+FP} = \frac{90}{90+500} = 0.15 \text{ (compared to 1 for a perfect system).} \quad (4)$$

Equation (3) shows that of all items that did *not* cause an alarm ($TN + FN = 9500 + 10$), a very large subset ($TN = 9500$) correctly turned out to *not* contain a true threat. These counts resulted in $NPV \approx 1$, close to the 1 value that would be exhibited by a perfect system. In the absence of an alarm, the operator could rest assured that a threat was highly unlikely. However, Equation (4) shows that of all items that did indeed cause an alarm ($TP + FP = 90 + 500$), only a small subset ($TP = 90$) turned out to contain a true threat. These counts unfortunately led to $PPV = 0.15$, much lower than the 1 value that would be exhibited by a perfect system. When an alarm was declared, the operator could not trust that a threat was present, since the system “cried wolf” so often.

Reconciling developers with operators: P_d and P_{fa} versus PPV and NPV

The discrepancy between PPV and NPV vs. P_d and P_{fa} reflects the discrepancy between the operator’s and developer’s views of a threat detection system. Developers are often primarily interested in how much of the truth can be correctly alarmed—concepts quantified by P_d and P_{fa} . In contrast, operators are often primarily concerned with how many alarms turn out to be true—concepts quantified by PPV and NPV. As shown in Figure 2, the very same system that exhibits excellent values for P_d , P_{fa} , and NPV can also exhibit poor values for PPV.

Poor PPV values should not be unexpected for threat detection systems in the DOD and DHS. Such performance is often merely a reflection of the low Prevalence (Prev) of true threat among true clutter that often occurs in defense and homeland security scenarios.¹ Prev describes the percent of all items that contain a true threat, including those that did and did not cause an alarm. In the case of our notional air cargo screening system, Prev is very low:

$$\text{Prev} = \frac{TP+FN}{TP+FN+FP+TN} = \frac{90+10}{90+10+500+9500} = 0.01. \quad (5)$$

Of all items ($TP + FN + FP + TN = 90 + 10 + 500 + 9500$), only a very small subset ($TP + FN = 90 + 10$) contained a true threat, leading to $\text{Prev} = 0.01$. When true threats are rare, most alarms turn out to be false, even for an otherwise strong threat detection system, which leads to a low value for PPV. In fact, to achieve a high value of PPV when Prev is extremely low, a threat detection system must exhibit so few FPs as to make P_{fa} approximately zero.

Recognizing this phenomenon, program managers should not necessarily dismiss a threat detection system simply because it exhibits a poor PPV, provided that it also exhibits an excellent P_d and P_{fa} . Instead, program managers can estimate Prev to help determine how to guide such a system through development. Prev does *not* depend upon the

¹ Conversely, when Prev is *high*, threat detection systems often exhibit poor values for NPV, even while exhibiting excellent values for P_d , P_{fa} , and PPV. Such cases are not discussed in this paper, since fewer scenarios in the DOD and DHS involve a *high* prevalence of threat among clutter.

threat detection system and can, in fact, be calculated in the absence of the system. Knowledge of ground truth (which items contain a true threat) is all that is needed to calculate $Prev$ (Scheaffer & McClave, 1995).

Of course, ground truth is not known a priori in an operational setting. However, it may be possible for program managers to use historical data or intelligence tips to roughly estimate whether $Prev$ is likely to be particularly low in operation. A $Prev$ that is estimated to be very low can cue the program manager to anticipate discrepancies in P_d and P_{fa} vs. PPV , forecasting the inevitable discrepancy between the developer's and operator's views early in the system's development, while there are still time and opportunity to make adjustments. At that point, the program manager can identify concepts of operations (CONOPS) in which the system can still provide value to the operator for his or her mission. A tiered system may provide one such opportunity.

A Tiered System for Threat Detection

Tiered systems consist of multiple systems used in series. The first system cues the use of the second system and so on. Tiered systems provide program managers the opportunity to leverage multiple threat detection systems that, individually, do not satisfy both developers and operators simultaneously. Figure 3 shows two 2×2 confusion matrices that represent a notional tiered system that makes use of two individual threat detection systems. One system is relatively simple (and inexpensive) while the other is more complex (and expensive). Other tiered systems can consist of three or more individual systems.

The first system in Figure 3 (top) is the notional air cargo screening system discussed previously. Although this system exhibits excellent performance from the developer's perspective (high P_d and low P_{fa}), it exhibits conflicting performance from the operator's perspective (high NPV but low PPV). Rather than using this system to classify items as either "Alarm (Threat)" vs. "No Alarm (No Threat)," the operator can use this system to *screen* items as either "Cue Second System (Maybe Threat)" vs. "Do Not Cue Second System (No Threat)". The first system's extremely high NPV (approximately equal to 1) indicates that the operator can rest assured that a lack of a cue correctly indicates the very low likelihood of a true threat. Therefore, any item that fails to elicit a cue can be loaded onto the airplane, bypassing the second system and avoiding its unnecessary complexities and expense.² In contrast, the first system's low PPV indicates that the operator cannot trust that a cue indicates a true threat. Any item that elicits a cue from the

² Such an item can be considered safe within the risk calculus of the system's capability requirements. Of course, it is always possible that some true threats might get through, such as the 10 FNs at the top of Figure 3. Appropriately setting a system's capability requirements requires a frank assessment of the costs—financial and intangible—of the consequences of FNs vs. FPs.

first system may or may not contain a true threat and must therefore pass through the second system for further analysis.

The second system in Figure 3 (bottom) exhibits a higher P_d and lower P_{fa} than the first system. In addition, its PPV value is also much higher. The second system's higher PPV may be due to its higher complexity or may simply be due to the fact that the second system encounters a higher P_{rev} of true threat among true clutter than the first system. By the very nature in which the tiered system was assembled, the first system's very high NPV indicates its strong ability to correctly screen out those items that do *not* contain a true threat, leaving only those questionable items for the second system to process. Since the second system encounters only those items that are questionable, it encounters a much higher P_{rev} and therefore has the opportunity to exhibit higher PPV values. Since the percentage of true threats among true clutter is higher for the second system, it has less relative opportunity to "cry wolf."

The performance of the tiered system as a whole must be assessed, in addition to the performance of each of the two individual systems that compose it. As with any individual system, P_d , P_{fa} , PPV, and NPV can be calculated for the tiered system overall. These calculations must be based on *all* items encountered by the tiered system as a whole, taking care to *not* double count those TP, FN, FP, and TN items from the first tier that are passed to the second:

$$P_d = \frac{TP_2}{TP_2 + (FN_1 + FN_2)} = \frac{88}{88 + (10 + 2)} = 0.88 \text{ (compared to 1 for a perfect system)} \quad (6)$$

$$P_{fa} = \frac{FP_2}{FP_2 + (TN_1 + TN_2)} = \frac{25}{25 + (9500 + 475)} \approx 0 \text{ (compared to 0 for a perfect system)} \quad (7)$$

$$NPV = \frac{(TN_1 + TN_2)}{(TN_1 + TN_2) + (FN_1 + FN_2)} = \frac{(9500 + 475)}{(9500 + 475) + (10 + 2)} \approx 1 \text{ (compared to 1 for a perfect system)} \quad (8)$$

$$PPV = \frac{TP_1}{TP_1 + TP_2} = \frac{88}{88 + 25} = 0.78 \text{ (compared to 1 for a perfect system)}. \quad (9)$$

Overall, the tiered system exhibits good performance from the developer's perspective. Equation (6) shows that of all items that contained a true threat ($TP_2 + (FN_1 + FN_2) = 88 + (10 + 2)$), a large subset ($TP_2 = 88$) correctly caused an alarm, resulting in an overall value of $P_d = 0.88$. The program manager can conclude that 88% of items containing a true threat correctly led to a final alarm from the tiered system as a whole. Although this overall P_d is slightly lower than the P_d of each of the two individual systems, the overall value is still close to the value of 1 for a perfect system.³ Similarly, Equation (7) shows that of all items that did *not* contain a true threat ($FP_2 + (TN_1 + TN_2) = 25 + (9500 +$

³ Statistical tests can show which differences are statistically significant (Fleiss, Levin, & Paik (2013) while subject matter expertise can determine which differences are operationally significant.

475)), only a very small subset ($FP_2 = 25$) *incorrectly* caused an alarm, leading to an overall value of $P_{fa} \approx 0$. Approximately 0% of items *not* containing a true threat *incorrectly* caused an alarm.

The tiered system also exhibits good overall performance from the operator's perspective. Equation (8) shows that of all items that did *not* cause an alarm ($(TN_1 + TN_2) + (FN_1 + FN_2) = (9500 + 475) + (10 + 2)$), a very large subset ($(TN_1 + TN_2) = (9500 + 475)$) correctly turned out to *not* contain a true threat, resulting in an overall value of $NPV \approx 1$. The operator could rest assured that a threat was highly unlikely in the absence of an alarm. More interesting, though, is the overall PPV value. Equation (9) shows that of all items that did indeed cause a final alarm ($(TP_2 + FP_2) = (88 + 25)$), a large subset correctly turned out to contain a true threat ($TP_2 = 88$). These counts resulted in an overall value of $PPV = 0.78$, much closer to the 1 value of a perfect system and much higher than the PPV of the first system alone.⁴ When a final alarm was declared, the operator could trust that a true threat was indeed present since, overall, the tiered system did not "cry wolf" very often.

Of course, the program manager must compare the overall performance of the tiered system to capability requirements in order to assess its appropriateness for the envisioned mission (Department of Defense 2015; Department of Homeland Security, 2008). The overall values of $P_d = 0.88$, $P_{fa} \approx 0$, $NPV \approx 1$, and $PPV = 0.78$ may or may not be adequate once these values are compared to such requirements. Statistical tests can determine whether the overall values of the tiered system are significantly less than required (Fleiss, Levin, & Paik, 2013). Although the overall values of P_d and PPV are both high, these values may not be high enough, depending on the envisioned mission for the system. Requirements should be set for all four metrics based on this envisioned mission. Setting metrics for only P_d and P_{fa} effectively ignores the operator's view, while setting metrics for only PPV and NPV effectively ignores the developer's view.⁵ Setting the appropriate requirements for a particular mission is a complex process and is beyond the scope of this paper.

⁴ Ibid.

⁵ All four of these metrics are correlated, since all four metrics depend upon the system's threshold for alarm. For example, tuning a system to lower its alarm threshold will increase its P_d at the cost of also increasing its P_{fa} . Thus, P_d cannot be considered in the absence of P_{fa} and vice versa. To examine this correlation, P_d and P_{fa} are often plotted against each other while the system's alarm threshold is systematically varied, creating a Receiver-Operating Characteristic (ROC) curve (Urkowitz, 1967). Similarly, lowering the system's alarm threshold will also decrease its PPV . To explore the correlation between P_d and PPV , these metrics can be plotted against each other while the system's alarm threshold is systematically varied in order to form a Precision-Recall curve (Powers, 2011). (Note that PPV and P_d are often referred to as Precision and Recall in the information retrieval community (Powers, 2011). Also, P_d and P_{fa} are often referred to as Sensitivity and One Minus Specificity in the medical community (Altman & Bland, 1994a).) Furthermore, although P_d and P_{fa} do not depend upon $Prev$, PPV and NPV do. Therefore, program managers must take $Prev$ into account when testing the system. Such considerations can be done in a cost-effective

Threat Detection vs. Threat Classification

The term “threat detection system” can be a misnomer since it is often used to refer to threat detection *and* threat classification systems. Threat classification systems are those that are presented with a set of predefined, discrete items. The system’s task is to classify each item as either “Alarm (Threat)” or “No Alarm (No Threat).” Our notional air cargo screening system is actually an example of a threat *classification* system, despite the fact that we have repeatedly referred to it as threat *detection* system throughout the first half of this paper. In contrast, genuine threat detection systems are those that are *not* presented with a set of predefined, discrete items. The system’s task is to *first detect* the discrete items from a continuous stream of data *and then classify* each detected item as either “Alarm (Threat)” or “No Alarm (No Threat).” An example of a genuine threat detection system is the notional counter-IED system illustrated in Figure 4.

This issue is more than semantics. Proper labeling of a system’s task helps to ensure that the appropriate performance metrics are used to assess the system. In particular, while P_{fa} and NPV can be used to describe threat *classification* systems, they cannot be used to describe genuine threat *detection* systems. For example, Equation (2) shows that P_{fa} depends on FP and TN counts, items that did *not* contain a true threat. While a FP is an item that *incorrectly* caused an alarm, a TN is an item that correctly did *not* cause an alarm. FPs and TNs can be counted for threat *classification* systems and used to calculate P_{fa} , as described earlier for our notional air cargo screening system. This story changes for genuine threat *detection* systems, however. While FPs can be counted for genuine threat detection systems, TNs cannot.

Program managers must carefully consider the definition of TNs for their systems. For our notional counter-IED system, a FP is a location on the road for which a true IED is *not* buried but for which the system *incorrectly* declared an alarm. Unfortunately, a converse definition for TNs does not make sense: How should one count the number of locations on the road for which a true IED is *not* buried and for which the system correctly does *not* declare an alarm? That is, how often should the system get credit for declaring nothing when nothing was truly there? To answer these questions, it may be possible to divide the road into sections and count the number of sections for which a true IED is *not* buried and for which the system correctly does *not* declare an alarm. However, such a method simply converts the counter-IED *detection* problem into a counter-IED *classification* problem, in which discrete items (sections of road)

way by designing the test to have an artificial prevalence of 0.5 and then calculating PPV and NPV from the P_d and P_{fa} values calculated during the test and the Prev value estimated for operational settings (Altman & Bland, 1994a).

are predefined and the system’s task is to merely classify each item (each section of road) as either “Alarm (IED)” or “No Alarm (No IED).” This method imposes an artificial definition on the item (section of road) under classification: How long should each section of road be? 10 meters long? 1 meter long? 1 centimeter long? Such definitions can seem artificial, which highlights the fact that the concept of a TN does not exist for genuine threat detection systems.

Program managers for genuine threat detection systems may rely upon an additional performance metric, the False Alarm Rate (FAR).⁶ FAR can often be confused with both P_{fa} and PPV. In fact, documents within the defense and homeland security communities can use two or even all three of these terms interchangeably. In this paper, however, FAR refers to the number of FPs processed per unit time interval or unit geographical area or distance (depending on which metric—time, area, or distance—is more salient to the envisioned CONOPS):

$$FAR = \frac{FP}{total\ time} \quad (10a)$$

or

$$FAR = \frac{FP}{total\ area} \quad (10b)$$

or

$$FAR = \frac{FP}{total\ distance}. \quad (10c)$$

For example, one could count the number of FPs processed *per meter* as the notional counter-IED system travels down the road. In that case, FAR would have units of m^{-1} . In contrast, P_d , P_{fa} , PPV, and NPV are dimensionless.

Additional Metrics for Threat Detection

Additional metrics can further describe the operator’s experience. Throughput can describes the time rate at which items can be processed by a threat classification system, including those items that do and do not contain true threats and for which the system does and does not declare an alarm (Joint Chiefs of Staff, 2015). Usability is another metric that describes “the extent to which a product can be used by specified users to achieve specified goals with effectiveness, efficiency, and satisfaction in the specified context of use” (International Organization for Standardization, 1998). The System Usability Scale (SUS) is based on a quantitative, reliable, and valid survey commonly used to measure the subjective aspects of usability (Brooke, 1996; Bangor, Kortum, & Miller, 2008). Grier (2013) proposed slight revisions to the SUS that could make it more relevant to the DOD. Workload is a third metric,

⁶ FAR can also be a useful performance metric for genuine threat classification systems, especially in situations for which it is prohibitively expensive to conduct a test to fill out the full 2×2 confusion matrix.

defined as “the cost incurred by a human operator to achieve a particular level of performance” (Hart & Staveland, 1988). The NASA Task Load Index (NASA-TLX) is a quantitative, valid, and reliable survey that is commonly used to measure mental workload in the human factors community (Hart & Staveland, 1988). Program managers can conduct a test in which operators are asked to fill out the SUS and NASA-TLX surveys soon after operating a threat detection system in an operationally relevant setting. The results of these surveys could augment the more standard performance metrics of P_d , P_{fa} , NPV, PPV, FAR, and/or throughput, thereby anticipating the operator’s view of the threat detection system early in the system’s development.

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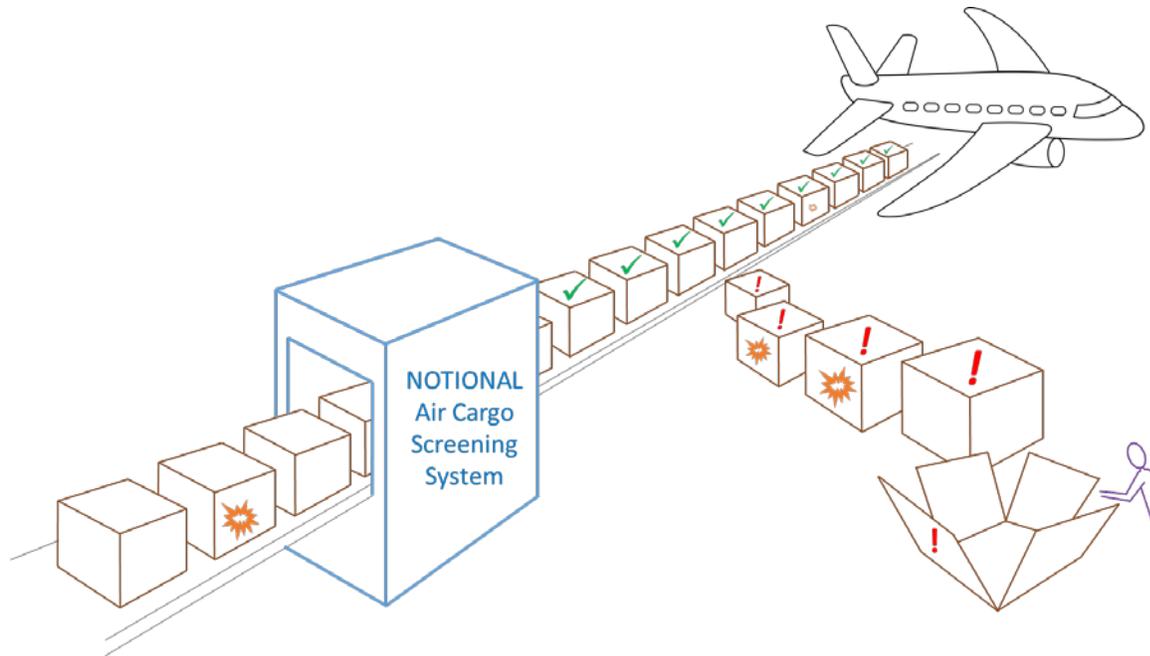


Figure 1. A notional air cargo screening system (large blue box). A set of predefined, discrete items (small brown boxes) are presented to the system one at a time. Some items contain a true threat (orange star) among clutter, while other items contain clutter only (no orange star). For each item, the system declares either one or zero alarms. All items for which the system declares an alarm (red exclamation point) are further examined manually by trained personnel (purple figure). In contrast, all items for which the system does not declare an alarm (green checkmark) are left unexamined and loaded directly onto the airplane.

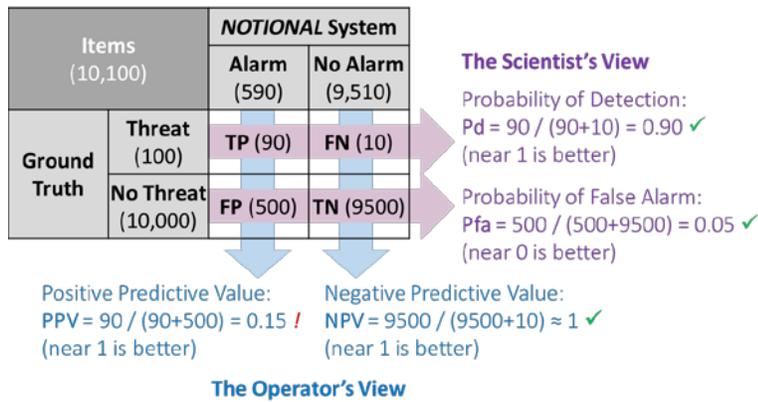


Figure 2. A 2x2 confusion matrix of a notional air cargo screening system, counting the number of TP, FN, FP, and TN items processed by the system. P_d and P_{fa} summarize the developer's perspective of the system's performance while PPV and NPV summarize the operator's perspective. In this notional example, the low PPV of 15% indicates a poor operator experience (the system often "cries wolf", since only 15% of alarms turn out to be true threats) even though the excellent P_d and P_{fa} are well-received by developers.

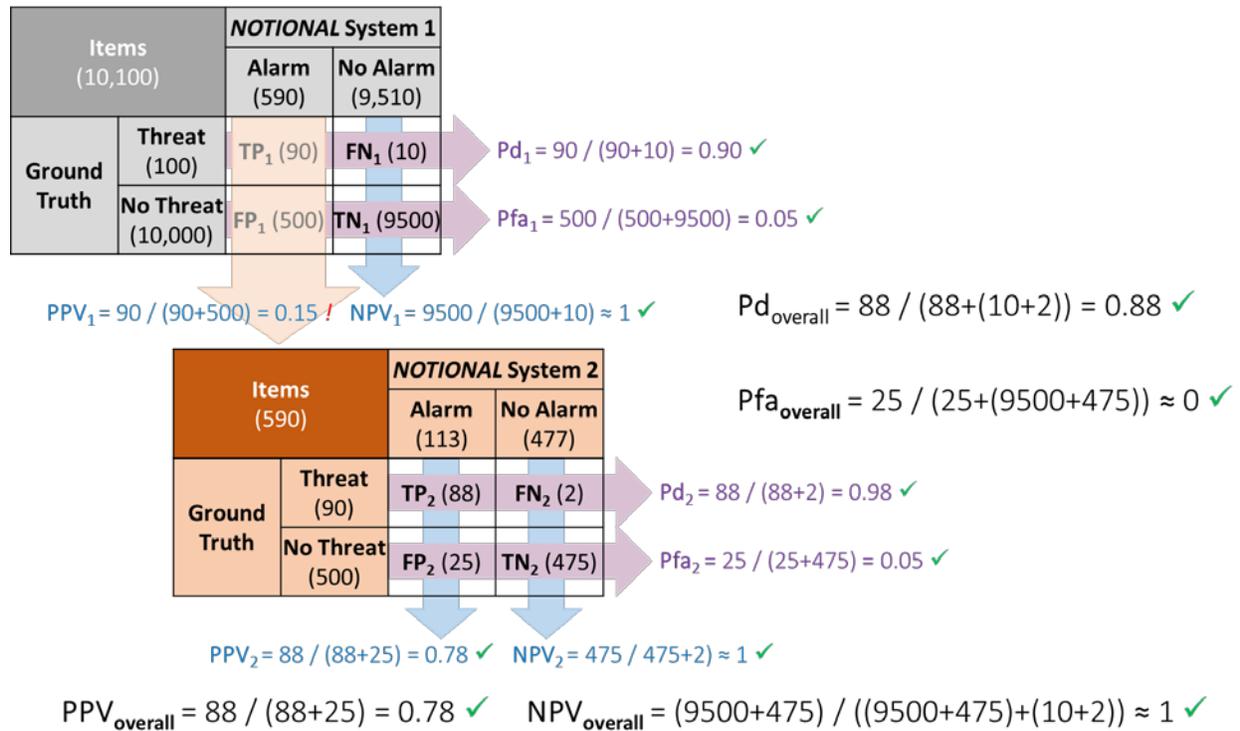


Figure 3. A notional tiered system for air cargo screening. The top 2x2 confusion matrix represents the same notional system described in Figures 1 and 2. While this system exhibits excellent P_d , P_{fa} , and NPV values, its PPV value is poor. Nevertheless, this system can be used to cue a second system to further analyze the questionable items. The bottom 2x2 confusion matrix represents the second notional system. This system exhibits an excellent P_d , P_{fa} , and NPV, along with a much higher PPV. The second system's higher PPV reflects the higher Prev of true threat encountered by the second system, due to the fact that the first system had already successfully screened out many items that did not contain a true threat. Overall, the tiered system exhibits a more optimal balance of P_d , P_{fa} , NPV, and PPV than either of the two systems alone.

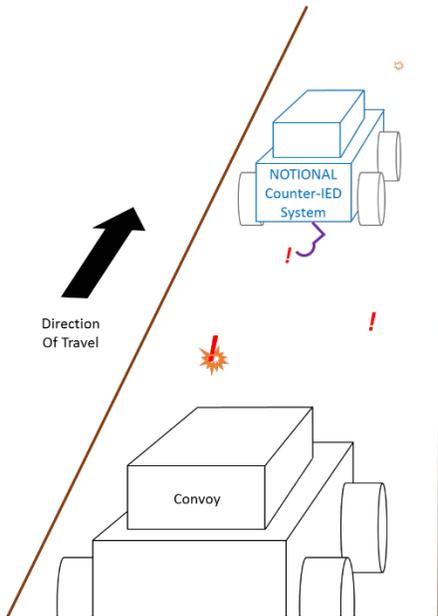


Figure 4. A notional counter-IED system. Several items are buried in a road often traveled by a U.S. convoy. Some items are IEDs (orange stars), while others are simply rocks, trash, or other discarded items. The system continuously collects data while traveling over the road ahead of the convoy and declares one alarm (red exclamation point) for each location at which it detects a buried IED. All locations for which the system declares an alarm are further examined with robotic systems operated remotely by trained personnel (purple arm). In contrast, all parts of the road for which the system does not declare an alarm are left unexamined and are directly traveled over by the U.S. convoy.

REPORT DOCUMENTATION PAGE

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1. REPORT DATE December 2015		2. REPORT TYPE Final		3. DATES COVERED (From–To) November 2015 – December 2015	
4. TITLE AND SUBTITLE The Threat Detection System That Cried Wolf: Reconciling Operators with Developers				5a. CONTRACT NUMBER N/A	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S) Shelley Cazares				5d. PROJECT NUMBER	
				5e. TASK NUMBER AE-2-2194	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) Institute for Defense Analyses 4850 Mark Center Drive Alexandria, VA 22311-1882				8. PERFORMING ORGANIZATION REPORT NUMBER IDA Documepnt NS D-5689 Log: H 15-001234	
9. SPONSORING / MONITORING AGENCY NAME(S) AND ADDRESS(ES) Institute for Defense Analyses 4850 Mark Center Drive Alexandria, VA 22311-1882				10. SPONSOR/MONITOR'S ACRONYM(S) IDA	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release; distribution is unlimited (24 February 2016).					
13. SUPPLEMENTARY NOTES					
14. ABSTRACT The Department of Defense and Department of Homeland Security use many threat detection systems, such as air cargo screeners and counter-Improvised Explosive Device systems. Threat detection systems that perform well during testing are not always well-received by the system operators, however. Some systems may frequently “cry wolf,” generating alarms even when true threats are not present. As a result, operators may lose faith in the systems—ignoring them or even turning them off and taking the chance that a true threat will not appear. This paper reviews statistical concepts to reconcile the performance metrics that summarize a developer’s view of a system during testing with the metrics that describe an operator’s view of the system during real-world missions. Program managers can still make use of systems that “cry wolf” by arranging them into a tiered system that, overall, exhibits better performance than any individual system alone.					
15. SUBJECT TERMS Probability of Detection (Pd), Probability of False Alarm (Pfa), Positive Predictive Value (PPV), Negative Predictive Value (NPV), Prevalence (Prev)					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT SAR	18. NUMBER OF PAGES 21	19a. NAME OF RESPONSIBLE PERSON Philip Major
a. REPORT Uncl.	b. ABSTRACT Uncl.	c. THIS PAGE Uncl.			19b. TELEPHONE NUMBER (include area code) (703) 845-2201