

News Release: 21-49 For Immediate Release Date: September 8, 2021

## Peter Levine Receives 2021 Larry D. Welch Award for Best External Publication

ALEXANDRIA, VA (September 2021) — Peter Levine received this year's Larry D. Welch Award for Best External Publication for "Defense Management Reform, How to Make the Pentagon Work Better and Cost Less," published by Stanford University Press in March 2020. Levine is a senior fellow in the Strategy, Forces and Resources Division (SFRD) of a Federally Funded Research and Development Center that IDA operates.

IDA established the award in 2011 in honor of retired U.S. Air Force General Larry D. Welch, who was IDA's president from 1990 to 2003 and again from 2006 to 2009.

"Peter's book exemplifies General Welch's high standards of analytic excellence and relevance," says IDA President Norton Schwartz. "This is the 10th year IDA has given this prestigious award. This marks the second time it has gone to a book rather than a journal article."

"Defense management reform is the process of trying to make the Department of Defense work more efficiently and effectively," says Levine. "The book is an effort to crystalize some of the lessons I've learned over my career on Capitol Hill and in the Department of Defense," he says. Levine's book addresses why some management reform efforts succeed while others fail, distilling key lessons for future initiatives from case studies of civilian personnel, defense acquisition, and financial management.

With an insider's insight, the narrative provides a set of guideposts for new administrations to learn from the mistakes of the past and plot a better way forward. "I spent 28 years on Capitol Hill and a couple of years in the Department of Defense," says Levine. "I learned a lot over that time both in terms of my mistakes and in terms of things that I learned from other people that worked well."

Levine worked in various legal capacities for the Senate Armed Services Committee and Senate Governmental Affairs Committee after earning a Juris Doctor from Harvard Law School in 1983. He joined the Defense Department as Deputy Chief Management Officer in 2015 and was acting Under Secretary for Personnel and Readiness from 2016 to 2017. In November 2019, Levine was inducted into the National Academy of Public Administration 2019 Class of Academy Fellows.

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